

## 2018 ANNUAL REPORT



# CLIMATE CHANGE IS THE APEX ISSUE.

The science is screaming that we are in a nofall zone. As climate change continues to alter both built and natural landscapes, the loss of powder days will be the least of our worries. Our businesses, landscapes and communities are at stake.

#### **OUR CHALLENGE IS PAST VS. FUTURE**

The past perpetuates unsustainable technologies. It banks on complacency to stifle innovation and props up leaders who willfully ignore science.

At Protect Our Winters, we champion the future. We work to create the will from our elected officials, policymakers and business leaders to usher in carbon neutrality.

# OUR VISION

We envision a clean energy future in which we travel by electric vehicles powered by a renewable energy grid, we no longer stress our public lands with carbon extraction and we achieve carbon neutrality by 2050.





### **OUR THEORY OF CHANGE**

POW impacts climate policy by turning outdoor enthusiasts into advocates and adding them to the existing environmental base in geographies where decisions on emissions, reductions or renewable energy depend on the margins.

### 144.4M

PEOPLE RECREATE
OUTSIDE EACH YEAR

Each year, outdoor recreation creates \$887 billion in revenue, supporting 7.6 million American jobs – 4X more jobs than the coal industry.

People who get outdoors are passionate about the places where they play, but the outdoor community is just learning how to use its political weight. In 2018, POW activated this community, educating them on climate issues and creating thousands of advocates who stood up for the climate.

### THREE AREAS OF IMPACT

### **GROWTH**

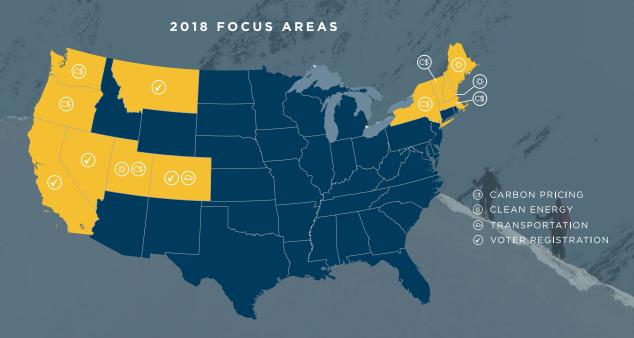
In 2018, POW saw exponential growth, bringing in a new Executive Director, growing the team from 4 to 11 full-time staff members and adding five interns.

### **ADVOCACY**

POW's 2018 advocacy efforts included training 47 influencers and 70 volunteers. Together, we reached 5,373,032 potential voters, secured 12,278 pledges to vote and received 134,440,300 social media impressions.

#### **POLICY**

POW played a key role in coalitions to achieve these 2018 victories: introducing bipartisan carbon pricing legislation in the House, moving clean energy and electric transportation policy forward in Colorado and passing a ballot initiative to move Nevada to 50% renewable energy by 2030.



### LETTER FROM THE DIRECTOR



2018 was one for the record books.

True, as we watched an unprecedented attack on our climate and public lands from the current administration, this last year tested our resolve. But it was a year with significant wins as well, particularly at the State level. These wins remind us of the strength of our community and the importance of our purpose.

It was also a year of sizable impact for POW. We launched the POW Action Fund, reached over 12,000 students with our Hot Planet/Cool Athlete and College Speaker Series programs, engaged over half a MILLION people during the midterm elections, launched POW Trail to engage the trail running community and nearly doubled the number of members that make up the POW family, finishing out the year with 5,766 lovers of the outdoors who are active in turning their passion into purpose.

We concentrated most of our energy on voter education and turnout efforts in advance of the midterms this year, but we're proud to have also had a hand in a range of policy victories: Colorado's adoption of low and zero emission car standards, Xcel Energy's commitment to providing zero-carbon electricity by 2050 and Nevada's commitment to expand clean energy in their state.

Our POW Alliance—the highly talented athletes, artists and scientists that help us get the word out—is now a team 150 members strong. We've grown our staff members to 11 full time employees and plan to add even more climate professionals onto our team in 2019.

In 2019, we'll continue to keep key policy initiatives moving forward at the state level while also advancing the conversation on Federal action in DC. We'll be focusing on initiatives that increase renewables, protect our public lands from fossil fuel extraction, limit carbon emissions and help catalyze a transition to low and zero emissions vehicles while growing our grassroots network and providing training opportunities and activism tools for our volunteers.

Belong to the solution,

Mario Molina Executive Director



### THE ALLIANCE

POW Alliance Members are trusted messengers—the ones who have seen climate change first hand and are passionate about telling the world what they have witnessed. They are professional skiers, runners, climbers, riders, CEO's, photographers, artists, filmmakers, writers, founders, researchers, professors and scientists.













### THE MEMBERS

POW members are our lifeblood, outdoor enthusiasts who advocate for the places where they play by taking climate action. They show up at public utility and congressional hearings, they write and call their elected officials, and they drop in and vote for the climate.











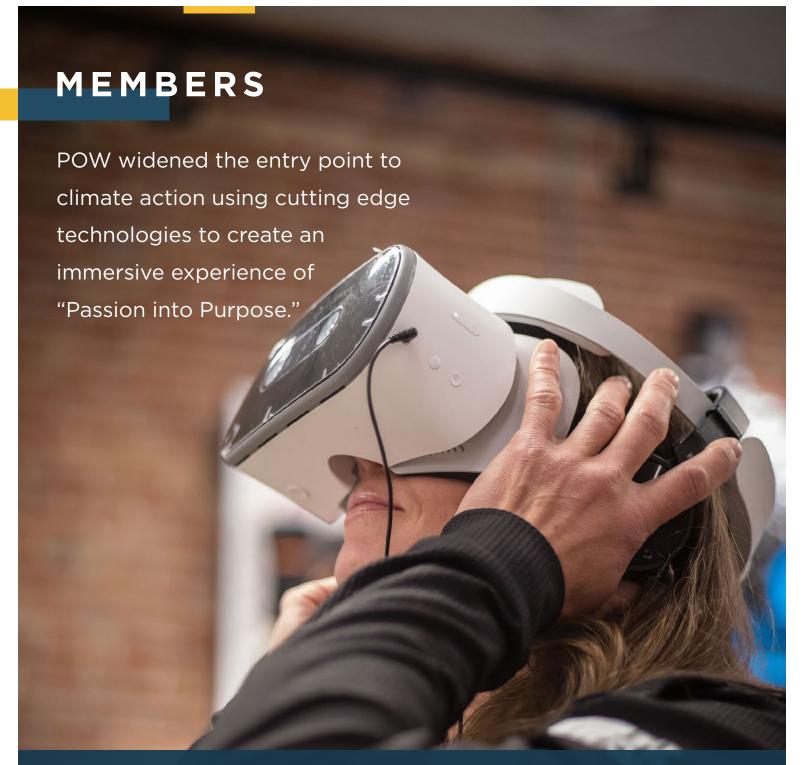
ENGAGEMENT INTRODUCTION POLICY FEATURED **OPERATIONS GROWTH** 





POW's Athlete Alliance continues to grow in quantity and impact. In 2018, we expanded the team to encompass athletes outside of snow sports, which allowed us to engage more people in outdoor advocacy throughout the year. We created POW Trail to specifically engage the trail running community in environmental action. We also added several new Olympians during the 2018 Winter Games, growing our team to over 150 total ambassadors.

INTRODUCTION ENGAGEMENT POLICY FEATURED **OPERATIONS GROWTH** BUSINESSES POW added 12 new business partners, including four new Summit Partners: B BEMIS POW expanded its reach within the outdoor community by growing its original merchandise line and adding five new collaborative products with brand partners. With Burton, we released a shirt that incorporated artwork by Kevin Lyons and celebrated National Voter Registration Day. It was an instant hit, selling out while donating 100% of the proceeds to POW. 2018 ANNUAL REPORT | PROTECT OUR WINTERS



In partnership with The North Face and Duct Tape Then Beer, POW created a virtual reality experience following athletes Kit DesLauriers and Brody Leven up a couloir in Nevada, and then to D.C., where they expressed their concerns about climate change's impacts.

POW executed 21 virtual reality screening events with a total audience of 5,294, 464 views and 1,619 activation conversions (a 30% conversion rate).

This technology connected emotionally with viewers and immediately prompted them to pledge to vote, converting participants into advocates in real time.



## BUSINESSES

"POW is able to open important doors in DC so a group of dedicated, committed people and organizations can deliver our sustainability message directly to decision makers on both sides of the aisle. I appreciate the

leadership and coordination
that POW brings to this
critical cause so that we can
be catalysts for change."

David Perry, President/COO, Alterra Mountain Company

POW's partnerships with brands and CEOs continue to grow. In 2018, POW executed two congressional briefings and three lobby days, including our highest attended annual September Lobby Day (35 attendees meeting with a total of 30 Congressional Offices). We had nine companies represented, including Alterra Mountain Company, Aspen Skiing Company, Bemis Associates, Burton, Mt. Bachelor, POWDR Corporation, Ski Utah, Smartwool and Spyder.



In 2018, our Policy Team developed a comprehensive battleground strategy that resulted in 28,590 advocates taking action with POW.

We also launched a brand new training program for 70 boots-on-the-battleground volunteers who assisted POW's staff in the execution of over 100 events across the country.

### DEAR FUTURE ME,

Remember that time you were hanging out with POW at the and made the pledge to vote in the 2018 midterm elections?

Here's your friendly reminder to drop in and vote.

SIGNED \_\_\_\_

EMAIL



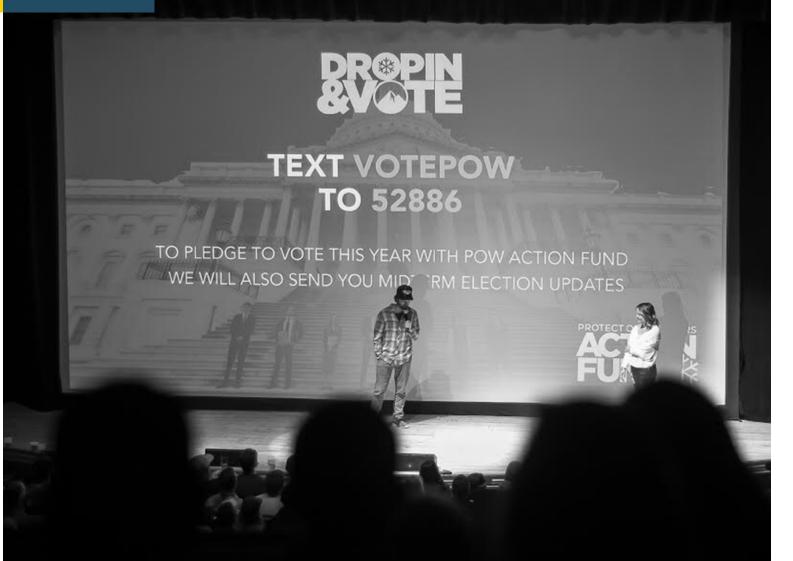
# INFLUENCING POLICY

Our policy agenda strives to usher in the future of clean energy, electric transit and carbon pricing, while working to remove the pressure to harvest fossil fuels on our public lands.





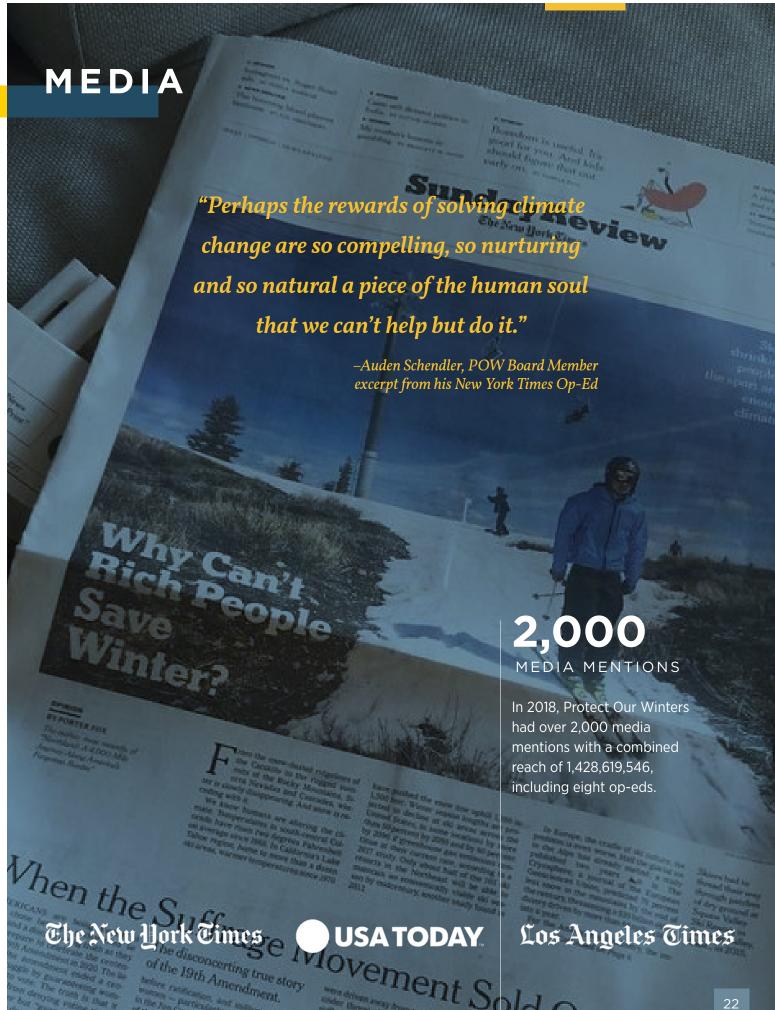
### POW ACTION FUND



In 2018, we launched the POW Action Fund (POW AF), a 501(c)4 providing outdoor enthusiasts with the tools to speak confidently about climate, support specific pieces of legislation, understand ballot measures and elect climate-friendly officials.

POW AF participated in 95 events across four battleground states in an effort to get the outdoor community to vote on climate.

Via paid media efforts including print and radio ads and email outreach, our digital communication efforts reached **5,049,306 potential voters** and achieved 134,440,300 media impressions.



### **ECONOMIC REPORT**

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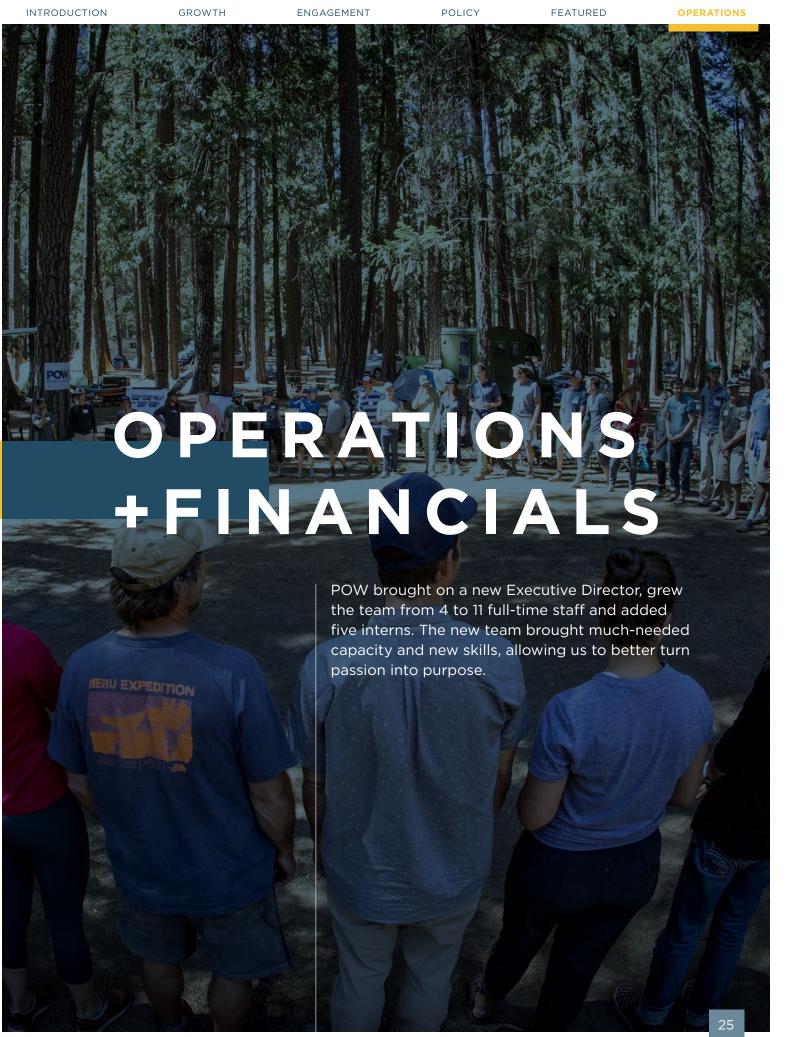
# 11,170,180

**IMPRESSIONS** 

With POW partner REI, we created a work of hard science and economics that drove home a simple message: winter is warming and snow is declining. And that trend hits our communities in the wallet.

The report received 235 unique media hits—including syndicated coverage from NPR that ran separate media hits to 100 regional stations—totaling 11,170,180 impressions.





### STAFF + BOARD

#### STAFF



JEREMY JONES
President and Founder



MARIO MOLINA
Executive Director



**LINDSAY BOURGOINE**Director of Policy & Advocacy



**TORREY UDALL**Director of Development & Operations



**SAM KILLGORE**Manager of Marketing & Communications



**LINDSEY HALVORSON**Advocacy Coordinator



JAKE BLACK
Program Manager



**JUSTIN VAN SAGHI**Development & Operations Associate



**JOE BOUCHARD**Membership Coordinator



**ANJA SEMANCO**Communications Coordinator



**HANNAH RENNICKE**Executive & Operations Associate

### **BOARD**



**CONRAD ANKER**Professional Mountaineer, The North Face



WINSTON BINCH Brand & Digital Marketer



**DONNA CARPENTER** Co-CEO, Burton Snowboards



CHRIS DAVENPORT
Professional Skier



**JAMIE MCJUNKIN**General Partner, Madrone Capital Partners



**NAOMI OREKES**Professor, Harvard University



MICAH RAGLAND
Director, Sustainability Communications, Walmart



**LAURA SCHAFFER**Sustainability Director, POWDR



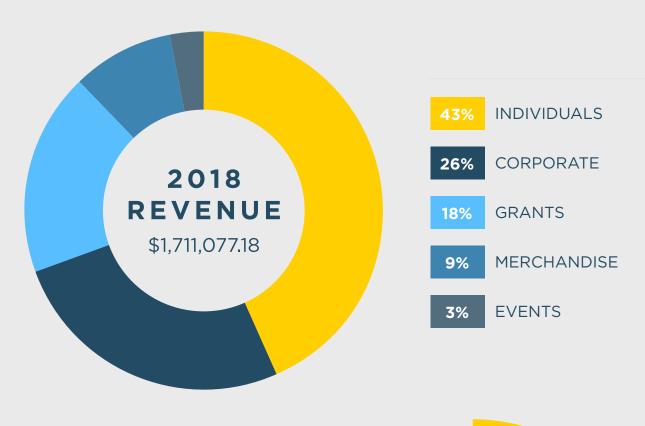
**AUDEN SCHENDLER**VP of Sustainability, Aspen Skiing Company



ROB WEBB

VP of Revenue, Tonal

### FINANCIALS





\*990 and Profit and Loss Statement available upon request. Please email Torrey Udall at torrey@protectourwinters.org.

### **PARTNERS**

#### **SUMMIT LEVEL PARTNERS \$25K+**

### **BURTON**









patagonia























#### **FOUNDATION PARTNERS \$10K+**

Outdoor Prolink Coffeebar Phunkshun Marine Layer 10 Barrel Brewing Co. GIRO Gogglesoc Spyder Active Wear SOLE Ski Butlers O'Neill MEC

### **CONTRIBUTING PARTNERS \$5K+**

Adam Clark Photo Alpine Training Center Big Sky Montana Black Tie Ski Rentals Bunkhouse Collective Coldpruf Cole Sport Dakine

Dynafit
Experience Momentum
Kit Lender
Method Roasters

MiiR Neon Wave Planet Bluegrass Richardson Sports

### **PARTNERS**

Rossignol Shred Optics Ski Utah Snowbird Sourced Adventures Stio Tactics
Taos
The Bullock Group

The Dirksen Derby
The Front Steps
Winterstick Snowboards

#### **FOUNDATION PARTNERS**

Hamilton Family 1976
Foundation
Patterson Family Fund
Pinnacle Leadership
Foundation

The Nicholas Endowment
The Mill Foundation, LTD
Walton Family Foundation
Boedecker Foundation

Marin Community
Foundation
Pecco Foundation
The Dudley Foundation
Chrysopolae Foundation
Zumiez Foundation
Shane McConkey
Foundation
Wy'East Foundation
Ruth H Brown Foundation

Lintilhac Foundation
McKee Family Foundation
Berollins Foundation
The Rosewood Foundation
Compton Foundation
Rendle Family Charitable
Foundation
Aspen Skiing Company
Environment Foundation
Meinig Family Foundation

Lyons Brown via Stuart and Joanna Brown Charitable Fund Huish Family Fund Cross Ridge Foundation Piper Family Fund

#### **RESORT PARTNERS**

Alta Arapahoe Basin Aspen Snowmass Bridger Bowl Camelback Resort Chapelco Falls Creek Grand Targhee Resort Homewood Ikon Pass

Mountain High Mt. Bachelor Mt. Hood Meadows Powder Mountain Snowbird Squaw Valley
Sundance
Taos
The Mountain Collective
Thredbo



### **SUPPORTERS**

#### \$10K+ LEVEL

\$5K+ LEVEL

Brett & Erin Austin Jake Burton & Donna Carpenter Tom Campion Cynthia Carroll & Woody Marshall Elsa Corrigan Yaz & Kate Krehbiel

Jamie & Kasey McJunkin Anonymous Decker & Jessica Rolph Ben & Arienne Rubenstein Charlotte & Scott Tracy

Ruthie Brown Alexander Clark John Farrell Tod Francis King And Tracy Grant Eric Kowal

Bonnie Matlock Jonathan Meyerholz Kristi & Tom Patterson Sebastian Stadler Shanon Tysland Chuck Wiggins

#### \$1K+ LEVEL

William Aldrich
Massimo Alpian &
Dr. Brett Kennedy
Anonymous
Marcio Avillez
Kimmy And Chris Benchetler
Douglas Blaisdell
Susan Brady
Charla Brown
Bryn Carey
Yvon Chouinard
David Collins
Karin Dauch
Gautham Dhaliwal

Robin Dolan
David Dow
Emily Dreissigacker
Scott Eisenberg
Whitney Flynn
Saar Gur
Josh Hankes
John Hanley
Aaron James
Peter Jin
Paul Barraza
Leta Kalfas
Stuart Kovensky
Alan Kriegel

Wei-Tai Kwok
Eric Lazerson
Carson Levit
Andrew Maguire
Alex Mlynarek
Alan Molton
Kyle Neath
Naomi Oreskes
Sydney M Paez Duncan
Doug Pepper
lan Prichard
Frederick Rainaldi
Auden and Ellen Schendler
Frederick St Goar

Kasson Stone
Emmett Walsh
Paul Straub
Anne Taft
Jeremy Thornburg
Jacob Vastine
Bill Veghte
Bill & Julia Veghte
Buzz Wiggins
Bob Wilhelmy
Bob Williams
Kevin Zadel

### \$500+ LEVEL

Ellen Ablow
Conrad Anker
Ridge Apparel
Charlie Avis
Greg Avis
Jane Backer
Alexandra Badger Airth
Suzanne Bailey
Tim Bancroft
Douglas Bayer

Hana Beaman

Heath Dolan

Danny Bialosky
Brian Biela
Andrew Bisbee
Brenna Boyd
Charlie Buchbinder
Hilary Cantu
Graham Clark
Seth Pow Dennis
Chris Donohoe
Mark Duggan
Matthew Eichenbaum

Daniel Eichner
Riley Elgerd
Jonathan Erickson
Kevin Filter
Philip Fleischman
Joan Fleischman
Adam Francis
Paul Godino
Kent Goldman
Nathaniel Goldstein
Harsh Griffith

Andrew Hagberg Kirsten Hallstrom Dan Harnick Griffith Harsh Laura Hayden David Herman Patrick Hoban Philip Johns Elizabeth Jones Ryan Jordan Joe Kidd

### SUPPORTERS

Todd King
Patrick Klein
Drew Knowles
Alan Kriegel
Eduardo Laguna
Eduardo Laguna
Muggenburg
Nina Larsen Reed
Marialaina Lefebvre
Benjamin Marks

Michael Marolt

Dagan Martland
Scott Massinger
John McCauley
Jonny Moseley
Roz Naylor
David Neiman
Jacob Obrien
Christina Pappas
Chris Pelinsky
Michael Pendell

**Daniel Devine** 

Jeffrey Dickson

Susan Dietrich

Lindsay Doung

**Howard Durlester** 

Meghan Duff

Clay Perry
Ted Prime
Darren Rhinehart
Jodi Richard
Stephen Rosenshein
Carlo Salmini
Ryan Shaink
Joel Simkins
David Skyer
Andrew Somerville

Carina Kellenberger

Julia Taylor
Riley Tippet
Kevin Townsend
Matt Tucker
Barbara & Steve Vanbeure &
Glascock
Kirby Walker
Kendall Wilson
Erik Wright
Glen Yarbrough

Josh Stein

#### **\$250+ LEVEL**

George Allen Sam Andrew Gavin Back Jane Backer Annie Ballard Alexis Beechen Matteo Blum Racquel Bracken **Todd Brighton** Martie Bronk Peter Bronski Robert Brown **Brett Burch** Michael Capitani Colin Carnahan Richard Casselman Sarah Challinor Andrew Chapello Peter Clark Brian Clark Elliot Clymer

Kenneth Coley

Scott Connell

Colin Daw

Rick Degolia

Matthew Crane

Thomas Crockford

**Sherwood Egbert** Jose Espino Linda Flower Kermit Fruechte Levon Gabrielian Cesar Garcia Hernandez Judy Geer Jonathan Gensler Adrianne Glascock Brent Glogau Scott Golin **Brian Harning** Ryan Hassick Margi Heldfond **Scott Hopkins** Thomas Ivey Backhus James Joseph Jensen Hanson Wade **Garland Jesse** Seth Johnson

Alexander Kelloff Jarret Kinder **Brigitte Kingsbury** Trevor Kostanich Ramsey Kropf Kestrel Kunz Michael Laughlin John Ligos Mitch Long Katherine Ludwig Scott McArdle Billy McCabe Bob McCooey Ryan McKenzie Stephanie Mellin Rodney Morgan Sami Morgan Lin Nguyen Robin Nicol **Emily Peterson** Adrien Pierre Andrea Purtzer Glenn Reed **Derek Rhodes** Dan Schaaf Mary Jo Schendler Christa Schmidt Jenna Sereni Jason Shao Liz Shield Catharine Sibel William Singleton David Skyer Alpine Start Robert Stephenson Matthew Taylor Luke Thompson Samantha Tobia Kate Tsai Margaret Ttee Margaret Brady Ttee Robby And Lizzie Tucker Jack Vermeil Lauren Walker Alex Walworth Ashley Weisman Brett Wilhelm Steve Wlodarski Christine Zona Ben True



### LOOKING TO 2019



With the midterm elections complete and legislators in place, we are focusing on four priority goals in 2019:

#### **Broadening the Base**

To deliver on our promise for impact, we must position ourselves to reach the entire outdoor sports industry market. That's why, in 2019, we are broadening our effort--built on the success of POW Trail--and expanding beyond POW's base of snowsport athlete and brand alliances.

#### **Fortifying our Base**

In 2018, we heard from our followers, advocates, and donors that they are ready to help. They've said, "Just tell us when, where and how we can be useful." Our response in 2019 will be an engagement pathway for each of our communities: members, volunteers, athletes, and CEOs. In 2019, we will lay a grassroots foundation to advocate for policy at the state level that will be ready to be deployed in our 2020 efforts.

#### **Building an Enduring Organization**

In 2018, POW experienced its most substantial growth to-date--both in revenue and staff size, growing the team from five to 11 full-time staff. As we continue to build our team in 2019, we are also investing in bestin-class support platforms and clear evaluation systems to maximize our effectiveness, allowing us to keep punching above our weight class.

#### **Developing Sustainable Revenue Streams**

Much of POW's current support has come from first and one-time donations. In 2019, we are setting ambitious goals for sustainable revenue that will allow us to extend our strategic horizons to 3+ years. Our revenue goal for 2019 is \$1.6 million.



Thank you for your continued support of POW. You embody our mission of "passion into purpose" and we look forward to working together in 2019.